

October 26, 2006

Mr. Gilberto Perez President, CEMEX-US Operations 840 Gessner Rd., Suite 1400 Houston, TX 77024

Dear Mr. Perez,

As you are well aware, your United States facilities are causing problems for neighbors across the country. As a result of your company's unsatisfactory performance, community coalitions in states where you operate have formed a <u>United National Alliance</u>. The National Alliance demands that CEMEX stop polluting and harming our communities. The National Alliance further urges CEMEX to become the good corporate citizen and neighbor you claim to be.

As your neighbors and concerned citizens, we insist that CEMEX abide by all local communities' laws, rules and standards for how you operate in our neighborhoods. At the very least, you must follow federal, state, and regional standards for your performance. CEMEX's constant disregard for laws and communities' needs is destroying our quality of life. You must respect our air and water quality, our environment, our public health and our standards for worker safety.

We find your track record appalling. Together, we have learned that:

- In Boulder County, Colorado, CEMEX amassed 72,067 separate alleged air quality violations in 2004, after having already received one of the largest fines in the state's history. Further, CEMEX is the only recognized "top polluter" in the county releasing dioxins and furans into the air—among the most dangerous and tightly regulated chemicals in the world.
- In Los Angeles County, California, a 69-million ton mega mine is planned for a location one mile from thousands of homes and local elementary schools, which could exceed toxic air quality standards by 250%, and add up to 1,164 new truck trips every day onto already-crowded freeways.
- In Fairborn, Ohio, CEMEX is trying to skirt the public safety air pollution regulations by asking for an exemption to test-burn tires. Unresolved permit violations from 1997 and 2006 make it impossible for this community to trust the company to care about the future health risk.
- In East Manatee County, Florida, residents are fighting a CEMEX plant in their community, located near 1,500 elementary and middle school children who



would adversely be affected due to increased hazardous pollution, noise and dangerous truck traffic to the area.

- In Charlevoix, Michigan, CEMEX was fined more than \$1.3 million by the U.S. Environmental Protection Agency and the State Department of Environmental Quality for failure to control and limit particulate matter (dust) emissions, perform the required compliance monitoring and follow various other State mandates.
- In Doña Ana and Otero counties of New Mexico, CEMEX violated numerous federal and state air quality regulations and operating permits at several sand and gravel processing facilities violations so severe, the State warned of health problems among the young, elderly and those with respiratory ailments.

These are just a few of the many serious problems CEMEX is creating in communities – pollution problems, health problems, environmental problems, traffic safety problems, and property devaluation problems, all of which significantly diminish the quality of life for those living around your mining operations. Simply paying millions of dollars in fines does not rectify the damage that has and is being done to our communities. We insist you find a solution.

We demand that you stop building massive mines and plants in established residential communities; clean up your dust and air pollution so that it stays out of our lungs and homes; stop solid waste pollution; find more responsible ways to fuel your kilns than burning hazardous waste and tires; stop the constant noise pollution of explosions, crushing and grinding; and redirect the money you would otherwise spend on fines and lawsuits to keeping the communities in a safe and pollution-free environment.

We will continue our work in every community that faces the challenges of a local CEMEX facility until our needs are met. In some places, we are willing to sit down with you directly to solve these problems, and help you to be a good neighbor. In other places, we will work aggressively with legal counsel, Congress, state environmental departments and regulatory agencies overseeing your activities. In every place, however, we will continue to network and share information and resources with our neighbors, in order to solve these unacceptable problems.

We are your neighbors and we expect you to be responsible to the communities that host your factories and mining operations. We look forward to working with you to so that you can stop the harm that CEMEX is causing in our communities.

Thank you.

Laurene Weste, Mayor City of Santa Clarita, CA Jaime Rall

Colorado Citizens Campaign, CO



Aimee Maruyama

Parents Against Burning Tires, OH

Kari Basey

Mothers Against Burning Tires, CO

Ann George

St. Vrain Valley Community Watchdogs, CO

That hille

Clint Miller

East Manatee County Coalition, FL

Viva Helleur

Dawn Falleur

Green Environmental Coalition, OH

Teresa B. Mills

Buckeye Environmental Network

Ensa B. Melo (ne)

Additional Alliance Members:

The Water and Air Team for Charlevoix (WATCH), Michigan

cc: U.S. President George W. Bush

California Elected Officials

Senator Dianne Feinstein

Senator Barbara Boxer

Congressman Howard P. "Buck" McKeon

Governor Arnold Schwarzenegger

Senator George Runner

Assemblymember Keith Richman, M.D.

Assemblymember Sharon Runner

Santa Clarita City Council

Colorado Elected Officials

Senator Wayne Allard

Senator Ken Salazar

Congresswoman Marilyn Musgrave

Congressman Bob Schaffer

Congressman Mark Udall

Congressman David Skaggs

Governor Bill Owens

Senator Rob Tupa

Representative Brandon Shaffer







Ohio Elected Officials

Senator Mike DeWine

Senator George Voinovich

Congressman David Hobson

Governor Bob Taft

Senator Steve Austria

Representative Chris Widener

Fairborn Mayor Tom Nagal

Fairborn City Manager Michael Cornell

Xenia Mayor Phyllis Pennewitt

David Foubert, Mayor Yellow Springs Village

Eric Swansen, Village Manager Yellow Springs Village

Miami Township Trustees

Xenia Township Trustees

Florida Elected Officials

Senator Bill Nelson

Senator Mel Martinez

Congresswoman Katherine Harris

Congressman Jim Davis

Governor Jeb Bush

Senator Mike Bennett

Representative Ron Reagam

Representative Bill Galvano

Joe McClash, Chairman, Mantee Board of County Commission

Michigan Elected Officials

Senator Carl Levin

Senator Debbie A. Stabenow

Congressman Kevin Elenheimer

Governor Jennifer M. Granholm

Senator Jason Allen

Charlevoix County Commissions

Mayor Norman Boogie Carlson, Jr.

Charlevoix City Council

Other

Lorenzo H. Zambrano, CEMEX CEO

Stephen L. Johnson, Administrator, U.S.EPA

Granta Nakayama, Asst. Administrator, U.S.EPA Office of Compliance & Enforcement

J.I. Palmer, Jr., U.S. EPA, Region 4 Administrator

Mary A. Gade, U.S. EPA, Region 5 Administrator

Robert E. Roberts, U.S. EPA, Region 8 Administrator

Wayne, Nastri, U.S. EPA, Region 9 Administrator